

# Bong

# Sector: Industrial Goods & Services

# Packaging making further progress

Redeye remains cautiously optimistic following Bong's full year report. The Q4numbers included better gross margins and Light Packaging revenues than expected. Packaging's share of group sales is gradually increasing, paving the way for better profitability. We are only making minor changes to our forecasts and reiterate our base case valuation of SEK 0.8 per share.

## Q4: All in all in line

Sales and earning came in basically in line with our expectations, adjusted for the SEK 31m goodwill write-down. Sales declined by 11% Y/Y, while adjusted EBIT was on par with Q4'19. Gross margins improved from 17% to 19%, which is reassuring. Bong probably has some tailwind from lower paper prices compared to last year and also some impact from structural cost savings. Sales and admin costs were however higher than we anticipated. Bong is expecting to see further positive impact from its cost savings initiatives in 2021.

## Packaging robust while Envelopes still sluggish

Envelope sales declined by 15% Y/Y in the quarter, which is certainly better than the drop of ~25% seen in Q2-Q3. According to Bong the European market improved in Q4; "Especially the month of December was showing sales and earnings at moderate reduced levels".

Light Packing showed yet again higher sales numbers than we anticipated. 4% growth Y/Y (Fx adjusted), driven by strong performance from the usual suspects: Paper carrier b ags +99% and Bubble mailers for e-commerce packaging +41%. Retail gift bags are of course still down compared to pre-Corona levels. More investments to support the expansion in Packaging are planned for 2021 and beyond.

# Estimates and valuation unchanged

Our financial forecasts are virtually unchanged. With a gradual recovery in the market we believe Bong is able to post black numbers on the bottom line in 2021. Our **Base case fair value is unchanged at SEK 0.83 per share**, with a fair value range of SEK 0.2-1.8 per share. The range is wide due to high operational and financial leverage, and admittedly, a fair amount of uncertainty.

KEY FINANCIALS (SEKm)	2019	2020	2021E	2022E	2023E	2024E
Net sales	2166	1843	1894	1855	1824	1788
EBITDA	121	96	110	118	127	116
EBIT	32	-19	38	52	63	54
EPS (adj.)	-0.1	-0.1	0.0	0.1	0.2	0.1
EV/Sales	0.3	0.3	0.3	0.3	0.3	0.3
EV/EBITDA	5.5	6.1	5.4	4.7	4.0	4.1
EV/EBIT	20.8	-30.6	15.6	10.7	8.1	8.9
P/E	-6.4	-1.7	-89.4	5.3	3.4	4.5

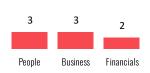
### FAIR VALUE RANGE

BEAR	BASE	BULL
0.2	0.8	1.8





# **REDEVE RATING**



## **KEY STATS**

Ticker	BONG
Market	Nasdaq
Share Price (SEK)	0.6
Market Cap (MSEK)	116
Net Debt 21E (MSEK)	472
Free Float	70 %
Avg. daily volume ('000)	400

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# Packaging 30% of group sales in Q4

On group level, and adjusted for the SEK 31m write-down, earnings came in very much in line with our estimates. Sales and gross margins were better than expected. Higher gross profit was however offset by higher SG&A cost. EBIT included one-off items of SEK -31m in goodwill write-downs and SEK 9m in capital gains from sales of machines and release of restructuring provisions. Our estimates included no one-off items.

Bong: Expected vs. Actual				
(SEKm)	Q4'19	Q4' 20 Actual	Q4'20E	Diff
Net sales	568	505	490	3%
Whereof Light Packaging	155	156	150	4%
Gross profit	96	97	88	10%
EBITDA	36	40	44	-9%
EBIT, adjusted *	22	23	22	5%
EBIT	14	-8	22	n.m.
Pre-tax profit	-14	-17	12	n.m.
Sales growth Y/Y	-6%	-11%	-14%	
Gross margin	16.9%	19.1%	18.0%	
EBITDA margin	6.3%	7.9%	9.0%	
EBIT margin	2.5%	-1.6%	4.5%	

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\* EBIT adjusted for SEK 31m goodwill write-down in Q4-20

Source: Bong, Redeye Research

**Envelope** sales were down across the board with UK and Sweden showing the biggest declines in Q4. South and Central Europe were not as bad. Bong saw some improvement in demand during Q4 and particularly in December.

**Light Packaging** continues to perform well and especially in region South Europe, which was the main contributor to growth in Q4. Retail gift bags are still struggling since many of the retail chains in Europe are affected by restrictions. On the other hand, Paper carrier bags and e-commerce products continue to do extremely well.

Quarterly performance							_	
<u>(SEK m)</u>	Q1'19	Q2'19	Q3'19	Q4'19	Q1'20	Q2'20	Q3'20	Q4'20
Revenues	571	507	520	568	518	399	421	505
whereof Light Packaging	106	105	124	155	116	99	122	156
Gross profit	100	82	87	96	96	50	73	97
EBITDA *	21	4	14	21	22	-14	11	22
EBIT	15	-3	7	14	5	-20	3	-8
Net financial items	-11	-11	-12	-8	-8	-10	-9	-9
Pre tax profit	5	-15	-6	6	-3	-30	-6	-17
Revenue growth, Y/Y	6%	-7%	-3%	-6%	-9%	-21%	-19%	-11%
Gross-margin	17.5%	16.1%	16.8%	16.9%	18.5%	12.4%	17.3%	19.1%
EBITDA-margin *	3.7%	0.8%	2.7%	3.7%	4.1%	-3.5%	2.5%	4.4%
Cash flow after investments	42	-11	-7	55	14	1	4	12
Net debt, excl leasing debt	326	360	394	346	338	351	366	365

\* Excluding non-recurring items and IFRS 16

Source: Bong, Redeye Research

# Forecasts & Valuation

### Envelopes

2020 was the worst year on record, in terms of declining volumes in the European envelope market. We haven't seen the statistics yet, but we believe the drop was around 20%. Bongs envelope sales decreased 18% Y/Y, Fx adjusted. The long-term trend over the last decade has been minus 5-8% annually. We expect at least some temporary rebound in 2021. Particularly in the market segment Direct Mail Marketing, which is sensitive to the business climate and suffered a lot during last year. This is a significant part of Bongs envelope business. We also expect to see further impact from Bongs cost savings measures that are already implemented. But our estimates also include the need for future restructuring costs of SEK 20m per year, related to downsizing the envelop business. Goodwill impairment is also quite likely but we chose to ignore it since it has no cash flow impact (no impact on valuation).

### Light Packaging

Light Packaging continues to perform extremely well in its two main growth segments: ecommerce products and paper carrier bags. Retail gift bags have had a tough year, for obvious reasons. In 2021 we believe this segment will recover and return to a pre-Corona growth path. Bongs expansion has primarily been in South Europe and this is probably where they still have the best opportunities. More investments are planned for 2021 and beyon d. Light packaging accounted for 30% of group sales in Q4, which is admittedly a seasonally strong quarter for packaging. But gradually Bongs sales mix will improve (more packaging, less envelopes). This should allow for better profitability, since it's reasonable to assume that Light Packaging is much more profitable than Envelopes.

P&L, historic and forecast					
SEK m	2019	2020	2021E	2022E	2023E
Envelopes					
Revenues	1 676	1 351	1 363	1 281	1 204
Growth, Y/Y	-5%	-19%	1%	-6%	-6%
EBIT *	14	-10	21	26	27
EBIT-margin	0.8%	-0.7%	1.5%	2.0%	2.3%
Light Packaging					
Revenues	490	492	531	574	620
Growth, Y/Y	8%	0%	8%	8%	8%
EBIT *	29	31	37	46	56
EBIT-margin	6.0%	6.3%	7.0%	8.0%	9.0%
Non-recurring items	-11	-40	-20	-20	-20
Total revenues	2 166	1 843	1 894	1 855	1 824
Growth, Y/Y	-2%	-15%	3%	-2%	-2%
Gross profit	364	315	341	343	347
Gross-margin	16.8%	17.1%	18.0%	18.5%	19.0%
EBITDA **	132	101	130	138	147
D.o. marginal	6.1%	5.5%	6.8%	7.4%	8.1%
EBIT	32	-19	38	52	63
Net financial items	-42	-37	-34	-27	-25
Pre tax profit	-10	-56	4	24	38

\* Redeyes assessment regarding previous years.

\*\* Excluding non-recurring items.

Source: Bong, Redeye Research

Some rebound in 2021

Strong growth in Paper carrier bags and e-commerce products

# Valuation

Fair value: ~SEK 0.83 per share Our DCF-model indicates an enterprise value of around SEK 540 million. After deducting net debt of SEK 365 m (excluding lease liabilities) our fair value of equity is around SEK 180 million, or **SEK 0.83 per share**, which is basically unchanged compared to before.

No changes have been made in our assumptions for long term growth or profitability:

- Years 2024-28: zero growth, 3% EBIT margin
- Terminal year (2029): 2 percent growth, 3% EBIT margin
- WACC: 12% (derived from our Redeye Rating model)

### Long term assumptions for growth and profitability

As Bongs packaging business expands, the negative growth on group level will abate. For the period 2024-28 we assume zero growth and thereafter 2% annually. We expect sustainable average EBIT-margins of 3.0%. This is based on packaging making up for a larger part of group total, recurring costs for downsizing the envelope business, a general down-turn in the economy or other potential problems during this period.

DCF-value, SEK per share					
Sustainable EBIT-margins	2.0%	2.5%	3.0%	3.5%	4.0%
WACC					
11.0%	0.57	0.81	1.05	1.30	1.54
12.0%	0.40	0.62	0.83	1.05	1.26
13.0%	0.26	0.44	0.64	0.82	1.01

Source: Redeye Research

### Multiples still rather attractive

EV/EBITDA is the most useful key ratio to track, since it takes both the high net debt into account and the fact that depreciations are much higher than Capex. Note that we have excluded the impact from IFRS 16 on this key ration, since these items distort the comparison. Bongs forward looking EV/EBITDA multiples are now a bit lower than in the previous years.

Earnings multiples						
Share price, SEK: 0.55	2018	2019	2020	2021E	2022E	2023E
P/E	neg	neg	neg	55.9	5.9	4.2
EV/EBITDA *	7.6	8.1	neg	7.6	6.8	6.2
EV/EBIT	neg	20.8	neg	14.3	10.7	9.3

\* Excl impact from IFRS 16 as of 2019

Source: Redeye Research

# **Scenarios**

Our Base case scenario, which is was outlined on the previous page, is what we believe a probable scenario that corresponds to a fair value of approximately **SEK 0.83 per share**. There is certainly a possibility that the company will develop better than we anticipate, but also worse. We have drafted two scenarios that illustrate this down below.

**Bull case** is based on sales returning to sustainable growth and improving profitability. If the expansion within packaging is really strong Bong may be able to show positive top-line growth on group level and higher margins than we anticipate. The green area in the table below shows the impact on DCF-value for different levels of sustainable margins and growth (all else being equal). These do not appear completely unrealistic, yet quite optimistic. Fair value would then be around **SEK 1.84 SEK per share**.

**Bear case** could potentially materialize if the negative trend in the envelope market accelerates causing even tougher squeeze on margins and recurring costs for capacity adjustments. It could also happen as a combination of Bongs packaging business stalling in terms of growth and profitability. The orange colored area indicates possible outcomes in this scenario. Fair value would then be only approximately SEK 0.2 per share.

DCF-value, SEK per share					
Sustainable EBIT-margins	1 <b>.0%</b>	2.0%	3.0%	4.0%	5.0%
Annual growth rate 2023-28					
-3.0%	-0.02	0.34	0.71	1.07	1.46
0.0%	-0.02	0.40	0.83	1.26	1.72
3.0%	-0.02	0.46	0.96	1.45	1.98
6.0%	-0.03	0.52	1.08	1.64	2.24

Source: Redeye Research

# Summary Redeye Rating

The rating consists of three valuation keys, each constituting an overall assessment of several factors that are rated on a scale of 0 to 1 points. The maximum score for a valuation key is 5 points.

# Rating changes in the report: No changes

## People: 3

Management has several years of experience and knows its markets very well. CEO Kai Steigleder has been with Bong since 2007. Most recently, before taking the position as CEO, he was managing director of the largest business unit, Central Europe. The last few years have been characterized by heavy restructuring measures which have been well managed. On the other hand we cannot assess whether management has the ability to create long-term growth within the Packaging segment, which they have an ambition to do. The public quarterly reports are quite brief in terms of numbers and information. Hence transparency is limited which makes it more difficult to review and understand the company.

### Business: 3

All-and-all Bong is a little below average in this category. Primarily because of the negative market trend for envelopes where volumes are going down, products are standardized and competition is tough. Bong has economies of scale and probably better stamina than most of its peers. The envelope business will hardly attract new players, but with shrinking volumes and over capacity, price pressure will remain. For Light Packaging the prospects are clearly better and Bong has a good position withing a couple of growing market segments.

### Financials: 2

Profitability has been weak during the past several years. In spite of substantial cost-cutting programs margins and earnings are very thin. Since depreciation is substantially higher than capex, cash flows are generally stronger than reported earnings. Bongs financial gearing is relatively high but manageable and the debt is primarily long term. The business is diversified in terms of products and customers but to some extent cyclical. Also, for the longer term there is a recurring need for restructuring measures as the envelope market is declining.

# DEYE Equity Research

INCOME STATEMENT Net sales	<b>2019</b> 2,166	<b>2020</b> 1,843	<b>2021E</b> 1,894	<b>2022E</b> 1,855	<b>2023</b> 1,82
Total operating costs	-2,046	-1,747	-1,785	-1,737	-1,69
EBITDA	121	96 25	110	-17	12
Depreciation Amortization	-28 -61	-25 -55	-22 -50	-1/ -49	-11
Impairment charges	-01	-35	-50	-49	-40
EBIT	32	-19	38	52	6
Share in profits	0	0	0	0	
Net financial items	-42	-37	-34	-27	-2
Exchange rate dif.	0	0	0	0	1
Pre-tax profit	-10	-56	4	24	3
Tax Net earnings	-14 -24	-9 -65	-5 -1	-2 22	
BALANCE SHEET	2019	2020	2021E	2022E	2023
Assets					
Current assets	100	110	110	111	10
Cash in banks Receivables	100 223	110 207	113 213	111 208	10 20
Inventories	223	182	187	183	20:
Other current assets	94	78	78	78	7
Current assets	617	577	590	580	57
Fixed assets					5.
Tangible assets	151	124	112	105	9
Associated comp.	0	0	0	0	
Investments	1	0	0	0	10
Goodwill Con our for day	530	463	463	463	46
Cap. exp. for dev. O intangible rights	0	0	0	0	
O intangible rights O non-current assets	24	5	1	1	
Total fixed assets	855	713	705	697	69
Deferred tax assets	113	103	103	103	10
Total (assets)	1,585	1,393	1,399	1,380	1,36
Liabilities					
Current liabilities					
Short-term debt	0	0	0	0	
Accounts payable	211	151	155	152	14
O current liabilities	216	234	234	234	23
Current liabilities	427	385	389	386	38
Long-term debt O long-term liabilities	446	475	462	427	38
Convertibles	0	7	7	0	
Total Liabilities	884	867	858	820	77
Deferred tax liab	10	8	8	8	
Provisions	0	0	0	0	
Shareholders' equity	529	411	410	432	46
Minority interest (BS)	0	0	0	0	
Minority & equity	529	411	410	432	46
Total liab & SE	1,585	1,393	1,399	1,380	1,36
FREE CASH FLOW	2019	2020	2021E	2022E	2023
Net sales Total operating costs	2,166 -2,046	1,843 -1,747	1,894 -1,785	1,855 -1,737	1,82 -1,69
Depreciations total	-2,040	-115	-1,703	-66	-6-
EBIT	32	-19	38	52	6
Taxes on EBIT	-7	4	-8	-5	-
NOPLAT	25	-23	29	46	5
Depreciation	89	115	72	66	6
Gross cash flow	114	92	101	113	12
Change in WC	14	9	-7	5	
Gross CAPEX	-23	-3	-11	-11	-1
CAPITAL STRUCTURE	2019	2020	2021E	2022E	2023
Equity ratio	33%	30%	29%	31%	34%
Debt/equity ratio	115%	142%	143%	127%	108%
Net debt	509	472	472	437	39
Capital employed	875	776	759	748	73
Capital turnover rate	1.4	1.3	1.4	1.3	1.
GROWTH Sales growth	<b>2019</b> -2%	<b>2020</b> -15%	<b>2021E</b> 3%	<b>2022E</b> -2%	<b>2023</b> -2%
	2 /0	10/0	570	2 /0	L /

# Bong 14 February 2021

W, MSEK		
20-2021)		13
22-2028)		23
29-)		28
assets		11
g debt mete MSEK		-58
mate MSEK		17
er share, SEK		0.
EK		0.
2021E	2022E	2023
% 0%	5%	8
<u>%</u> 4%	5%	7
% 4% % 6%	6% 6%	8
% 8%	3%	3
% <u>2%</u>	1%	2
0 20215	20225	2022
<b>0 2021E</b>	2022E 0.10	<b>2023</b> 0,1
4 -0.01	0.10	0.1
0.00	0.00	0.0
3 2.24	2.07	1.8
5 211.25	211.25	211.2
20 2021E	2022E	2023
1.8 588.6	553.2	508
1.7 -89.4	5.3	3
1.7 -89.4	5.3	3
0.1 0.1	0.1	(
0.3 0.3	0.3	0
6.1 5.4	4.7	4
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sales		<b>18/2</b> -6.5 %
rating profit adj		9.1 9
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ity		-12.0 %
CAPITAL		VOTE
25.0 %		25.0
14.9 %		14.9
5.3 % 4.9 %		5.3
4.9 %		4.9
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# Redeye Rating and Background Definitions

## **Company Quality**

Company Quality is based on a set of quality checks across three categories; PEOPLE, BUSINESS, FINANCE. These are the building blocks that enable a company to deliver sustained operational outperformance and attractive long-term earnings growth.

Each category is grouped into multiple sub-categories assessed by five checks. These are based on widely accepted and tested investment criteria and used by demonstrably successful investors and investment firms. Each sub-category may also include a complementary check that provides additional information to assist with investment decision-making.

If a check is successful, it is assigned a score of one point; the total successful checks are added to give a score for each sub-category. The overall score for a category is the average of all sub-category scores, based on a scale that ranges from 0 to 5 rounded up to the nearest whole number. The overall score for each category is then used to generate the size of the bar in the Company Quality graphic.

## People

At the end of the day, people drive profits. Not numbers. Understanding the motivations of people behind a business is a significant part of understanding the long-term drive of the company. It all comes down to doing business with people you trust, or at least avoiding dealing with people of questionable character.

The People rating is based on quantitative scores in seven categories:

• Passion, Execution, Capital Allocation, Communication, Compensation, Ownership, and Board.

## Business

If you don't understand the competitive environment and don't have a clear sense of how the business will engage customers, create value and consistently deliver that value at a profit, you won't succeed as an investor. Knowing the business model inside out will provide you some level of certainty and reduce the risk when you buy a stock. The Business rating is based on quantitative scores grouped into five sub-categories:

• Business Scalability, Market Structure, Value Proposition, Economic Moat, and Operational Risks.

## Financials

Investing is part art, part science. Financial ratios make up most of the science. Ratios are used to evaluate the financial soundness of a business. Also, these ratios are key factors that will impact a company's financial performance and valuation. However, you only need a few to determine whether a company is financially strong or weak.

The Financial rating is based on quantitative scores that are grouped into five separate categories:

• Earnings Power, Profit Margin, Growth Rate, Financial Health, and Earnings Quality.

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# Disclaimer

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#### Redeye Rating (2021-02-14)

Rating	People	Business	Financials
5p	23	18	3
3p - 4p	107	88	40
0p - 2p	5	29	92
Company N	135	135	135

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Henrik Alveskog owns shares in the company : No

Viktor Westman owns shares in the company : No

Redeye performs/have performed services for the Company and receives/have

received compensation from the Company in connection with this.